

| YEAR ENDED 31st MARCH..... | 2024 (Forecast) | 2023 (Forecast) | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 |
|-------------------------------------|--------------------|--------------------|--------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| INCOME | 391000 | 369491 | 326023 | 285386 | 281395 | 264286 | 269051 | 273,728 | 271,007 | 254,311 | 284,237 | 266,783 | 302,107 |
| EXPENDITURE | 415500 | 377897 | 293263 | 225814 | 278368 | 259374 | 267139 | 257,835 | 252,607 | 270,869 | 254,315 | 244,400 | 279,167 |
| SURPLUS/DEFICIT | -24500 | -8406 | 32760 | 59572 | 3027 | 4912 | 1912 | 15,893 | 18,400 | -16,558 | 29,922 | 22,383 | 22,940 |
| BALANCE SHEET VALUE | 73692 | 98192 | 106598 | 73838 | 14266 | 11239 | 6327 | 4,415 | -11,478 | -29,878 | -13,320 | -43,242 | -65,625 |
| EXPENDITURE ANALYSIS | | | | | | | | | | | | | |
| Course Maintenance | 61000 | 77178 | 49342 | 30713 | 31300 | 16725 | 33302 | 33,026 | 28,717 | 32,895 | 21,005 | 24,587 | 42,736 |
| Protective Clothing | 1000 | 621 | 926 | 470 | 733 | 352 | 254 | 459 | 448 | 838 | 1,145 | 726 | 564 |
| Rates & Water | 30000 | 10558 | 9600 | 1010 | 21721 | 20516 | 20318 | 19,094 | 14,920 | 17,183 | 20,340 | 18,768 | 18,643 |
| Light & Heat, Gas Oil & Burning oil | 57000 | 45544 | 20875 | 10707 | 19141 | 24513 | 20622 | 21,843 | 15,729 | 15,559 | 12,575 | 11,761 | 12,423 |
| Licences | 55000 | 50970 | 45970 | 45970 | 45970 | 45970 | 45970 | 45,970 | 45,970 | 45,970 | 45,970 | 45,970 | 48,220 |
| VAT on Licences | 11000 | 10194 | 9194 | 9194 | 9194 | 9194 | 9194 | 9,194 | 9,194 | 9,194 | 9,194 | 9,194 | 9,644 |
| Wages | 162000 | 149952 | 135839 | 105887 | 129806 | 126857 | 122921 | 118,981 | 125,868 | 138,469 | 132,518 | 120,473 | 141,154 |
| Office Expenses | 4000 | 3614 | 1389 | 2136 | 3780 | 1333 | 2142 | 1,969 | 1,069 | 1,030 | 1,824 | 1,590 | 1,007 |
| Advertising | | | | | | | 932 | 717 | 180 | | 117 | 671 | |
| Computer & Software Costs | 2000 | 1373 | 1772 | 1720 | 786 | 780 | | 540 | 540 | 550 | 1,249 | 1,305 | 1,116 |
| Insurance | 15000 | 13919 | 6202 | 6627 | 5941 | 4601 | 3519 | 5,240 | 4,240 | 3,762 | 3,245 | 3,135 | 3,449 |
| Golf Subscriptions | 12000 | 10491 | 8287 | 8177 | 7742 | 6605 | 7249 | 501 | 5,525 | 5,042 | 5,076 | 6,014 | |
| Bank Charges | 5500 | 4483 | 3867 | 3003 | 2254 | 1928 | 166 | 301 | 207 | 377 | 57 | 206 | 211 |
| Health & Safety Reports | | | | | | | 570 | | | | | | |
| Total | 415500 | 377897 | 293263 | 225814 | 278,368 | 259,374 | 267,139 | 257,835 | 252,607 | 270,869 | 254,315 | 244,400 | 279,167 |